## TOWN OF LUDLOW FY2024 TOWN BUDGET - ARTICLE

	Approved	Approved	Approved	Approved	Approved	Approved	Approved	Approved	Approved
Budget Trend Analysis	FY24	FY23	FY22	FY21	FY20	FY19	FY18	FY17	FY16
Town Meeting Approved Budget	80,876,409	77,485,733	74,304,327	73,557,820	71,971,777	67,581,820	66,311,773	6314589000.00%	60,346,719
Overall Increase	3,390,676	3,181,406	746,507	1,586,043	4,389,957	1,270,047	3,165,883	279917100.00%	2,402,109
School Increase	1,633,979	339,762	903,452	943,492	987,204	459,411	862,618	87034000.00%	1,429,469
Debt/Benefits Increase	718,987	866,212	(1,311,095)	228,893	2,326,908	336,220	1,731,480	113472300.00%	386,818
Enterprise Funds Increase	198,504	72,764	178,259	(6,462)	393,489	114,622	45,031	28567400.00%	(11,621)
Town Departments Increase	839,207	1,902,668	975,891	420,120	682,356	359,794	526,754	50843400.00%	597,443

## TOWN OF LUDLOW FY2024 TOWN BUDGET - ARTICLE

			F 12024	TOWN BUDGE	- AR I	ICLE			
	Department Number	Department Nam	e		Fì	/2023 Approved Budget		FY2024 Recommended Budget	% Change
			PERSONAL SERVICES	\$	571		\$ 582		
1	114	MODERATOR			\$	571		\$ 582	1.93%
			PERSONAL SERVICES	\$ 373,			6 256 700		
			GENERAL EXPENSES				\$ 356,780 \$ 95,459		
2	122	BOARD OF SELEC		<i>y</i> 02,	\$	456,452	<del>\$</del> 33,433	\$ 452,239	-0.92%
			PERSONAL SERVICES	\$ 2,	76		\$ 3,036		
			GENERAL EXPENSES	\$	175		\$ 500		
3	131	FINANCE COMMIT	TEE		\$	3,451		\$ 3,536	2.46%
			PERSONAL SERVICES	\$ 227,	105		£ 403.00¢	(Dansacrad Asset 9, Asset	A
			GENERAL EXPENSES		885		\$ 102,086 \$ 202,125		
4	135	TOWN ACCOUNTA		J 1,	\$	229,590	3 202,123	\$ 304,211	32.50%
			PERSONAL SERVICES	\$ 240,	102		\$ 209,358		
			GENERAL EXPENSES	\$ 69,			\$ 93,192		
5	141	BOARD OF ASSES	SORS		\$	309,712		\$ 302,550	-2.31%
			PERSONAL SERVICES	\$ 215,	24		\$ 212,577		
			GENERAL EXPENSES				\$ 212,577		
6	145	TREASURER	SEILE UIL EN LINGES	- 09,	\$	285,684	- 65,760	\$ 298,337	4.43%
			PERSONAL SERVICES		90		\$ 102,752	(Combined Treasurer/C	Collector)
-			GENERAL EXPENSES	\$ 85,			\$ 86,549		
7	146	TOWN COLLECTO	R		\$	278,639		\$ 189,301	-32.06%
			GENERAL EXPENSES	\$ 176,	000		\$ 148,000	(New Town Counsel)	
8	151	TOWN COUNSEL	GENERAL EXPENSES	3 1/0,	\$	176,000	3 148,000	\$ 148,000	- -15.91%
·		101111 00011022			•	170,000		140,000	13.31/0
			PERSONAL SERVICES	\$ 190,	15		\$ 240,102	(Added Part-Time Admi	in; HR Director Upgrade)
			GENERAL EXPENSES	\$ 9,	324		\$ 8,000		
9	152	HUMAN RESOURC	ES		\$	199,839		\$ 248,102	24.15%
			DEDOCALA CEDITORIO	ć 100			\$ -	(Damassad & Faradassa	
			PERSONAL SERVICES GENERAL EXPENSES				\$ - \$ 516,900	(Removed 3 Employees	s) Itant; Security and other Software)
			CAPITAL OUTLAY				\$ -	(Added Outside Collsul	nant, Security and other Software)
10	155	INFORMATION TEC			\$	559,694		\$ 516,900	-7.65%
			PERSONAL SERVICES				\$ 145,332		
			GENERAL EXPENSES	\$ 13,			\$ 9,135		<u> </u>
11	161	TOWN CLERK			\$	150,244		\$ 154,467	2.81%
			PERSONAL SERVICES	\$ 111,	26		\$ 103,556		
			GENERAL EXPENSES				\$ 23,200		
12	162	ELECTION & REGI			\$	134,864		\$ 126,756	-6.01%
			PERSONAL SERVICES				\$ 36,915		
13	171	CONSERVATION C	GENERAL EXPENSES	\$ 2,	\$31	37,832	\$ 2,841	\$ 39,756	5.09%
15		CONSERVATION			Þ	31,032		33,756	3.0370
			PERSONAL SERVICES	\$ 148,	85		\$ 161,301		
			GENERAL EXPENSES		805		\$ 7,805		
14	175	PLANNING BOARD	1		\$	155,090		\$ 169,106	9.04%
			PERSONAL SERVICES	¥	76		¢ 5470		
15	176	BOARD OF APPEA	GENERAL EXPENSES	, 5,	\$	5,176	\$ 5,176	\$ 5,176	0.00%
		DOMES OF AFFEA	<del></del>		•	5,170		3,170	0.5075
			PERSONAL SERVICES	\$ 134,	854		\$ 234,157	(Added Facilities Direct	tor)
			GENERAL EXPENSES	\$ 653,			\$ 632,300		
			CAPITAL OUTLAY	\$			\$ 3,740		
16	192	PUBLIC BUILDINGS	3		\$	788,154		\$ 870,197	10.41%
			LIABILITY INSURANCE	\$ 800,	000		\$ 813,000		
17	193	LIABILITY INSURA		a 800,	\$	800,000		\$ 813,000	1.63%
						,000			

		TOTAL GENERAL GOVERNMENT		\$ 4,570,992		\$ 4,642,216	1.56%
		PERSONAL SERVICES \$ GENERAL EXPENSES \$	3,946,020 252,425		\$ 4,074,786 \$ 379,700		
		CAPITAL OUTLAY \$	143,500		\$ 379,700		
18	210	POLICE DEPARTMENT		\$ 4,341,945		\$ 4,454,486	2.59%
		PERSONAL SERVICES \$	578,838		\$ 554,363	(Reduced Part-Time Salary Budget)	
		GENERAL EXPENSES \$	12,500		\$ 7,000		
19	211	CAPITAL OUTLAY \$ POLICE - DISPATCH	-	\$ 591,338	\$ -	\$ 561,363	-5.07%
		PERSONAL SERVICES \$ GENERAL EXPENSES \$	3,232,978 104,231		\$ 3,470,850 \$ 114,240	(Added Firefighter/Paramedic)	
		CAPITAL OUTLAY \$	36,200		\$ 17,624		
20	220	FIRE DEPARTMENT		\$ 3,373,409		\$ 3,602,714	6.80%
		PERSONAL SERVICES \$	820,863		\$ 810,265		
		GENERAL EXPENSES \$	248,483		\$ 282,425		
21	231	CAPITAL OUTLAY \$  AMBULANCE - EMT SERVICE	-	\$ 1,069,346	, -	\$ 1,092,690	2.18%
		PERSONAL SERVICES \$ GENERAL EXPENSES \$	144,295 75,665		\$ 233,856 \$ 75,865	(Added Admin & Part-time Insp.)	
22	241	BUILDING INSPECTOR		\$ 219,960	.,	\$ 309,721 4	40.81%
		PERSONAL SERVICES \$	4,529		\$ -	(Moved to Bl Budget)	
		GENERAL EXPENSES \$	50		\$ -		
23	244	SEALER OF WEIGHTS & MEASURES		\$ 4,579		\$10	00.00%
		GENERAL EXPENSES \$	19,000		\$ 19,000		
24	291	EMERGENCY MANAGEMENT		\$ 19,000		\$ 19,000	0.00%
		PERSONAL SERVICES \$	22,414		\$ 44,272	(ACO went Full-time from Part-time)	
		GENERAL EXPENSES \$	7,500		\$ 12,000		
25	292	ANIMAL CONTROL		\$ 29,914		\$ 56,272 8	38.11%
		PERSONAL SERVICES \$	2,380		\$ 2,428		
26	299	GENERAL EXPENSES \$ SAFETY COMMITTEE	200	\$ 2,580	\$ 200	\$ 2,628	1.86%
		TOTAL PUBLIC SAFETY		\$ 9,652,071		\$ 10,098,874	4.63%
		PERSONAL SERVICES \$ GENERAL EXPENSES \$	1,409,296 2,545,770		\$ 1,382,437 \$ 2,725,669		
			2,545,770		\$ 2,725,009		
		CAPITAL OUTLAY \$			\$ -		
27	410	DEPARTMENT OF PUBLIC WORKS		\$ 3,955,066	\$ -	\$ 4,108,106	3.87%
27	410		60,000	\$ 3,955,066	\$ -	\$ 4,108,106	3.87%
		DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES S  GENERAL EXPENSES \$	60,000 180,000		\$ 60,000 \$ 200,000		
27	410 423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$	60,000 180,000	\$ 3,955,066 \$ 240,000			3.87% 8.33%
28	423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$	60,000 180,000 291,000	\$ 240,000		\$ 260,000	8.33%
		DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$  GENERAL EXPENSES \$  SNOW & ICE REMOVAL	60,000 180,000 291,000		\$ 200,000	\$ 260,000	
28	423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$	60,000 180,000 291,000	\$ 240,000	\$ 200,000	\$ 260,000 \$ 291,000	8.33%
28	423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS	60,000 180,000 291,000	\$ 240,000 \$ 291,000	\$ 200,000	\$ 260,000 \$ 291,000	8.33%
28	423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS	60,000 180,000 291,000	\$ 240,000 \$ 291,000	\$ 200,000 \$ 291,000 \$ 271,936	\$ 260,000 \$ 291,000	8.33%
28	423 424	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410	\$ 240,000 \$ 291,000 \$ 4,486,066	\$ 200,000 \$ 291,000	\$ 260,000 \$ 291,000 \$ 4,659,106	8.33% 0.00% 3.86%
28	423	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$  SNOW & ICE REMOVAL  GENERAL EXPENSES \$  STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$  BOARD OF HEALTH	291,000 291,000 352,094 19,410	\$ 240,000 \$ 291,000	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910	\$ 260,000 \$ 291,000 \$ 4,659,106 \$ 291,846 -2	8.33%
28	423 424	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$	60,000 180,000 291,000 352,094 19,410	\$ 240,000 \$ 291,000 \$ 4,486,066	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836	\$ 260,000  \$ 291,000  \$ 4,659,106  \$ 291,846 -2	8.33% 0.00% 3.86%
28	423 424	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$  SNOW & ICE REMOVAL  GENERAL EXPENSES \$  STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$  BOARD OF HEALTH	291,000 291,000 352,094 19,410	\$ 240,000 \$ 291,000 \$ 4,486,066	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836	\$ 260,000 \$ 291,000 \$ 4,659,106 \$ 291,846 -2	8.33% 0.00% 3.86%
28	423 424	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836	\$ 260,000  \$ 291,000  \$ 4,659,106  \$ 291,846  \$ (Staff Upgrades) (Cost of Food Supplies Increased)	8.33% 0.00% 3.86%
28 29 30 30	423 424 510	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836	\$ 260,000  \$ 291,000  \$ 4,659,106  \$ 291,846  \$ (Staff Upgrades) (Cost of Food Supplies Increased)	8.33% 0.00% 3.86%
28 29 30 30	423 424 510	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ -	\$ 291,000  \$ 4,659,106  \$ 291,846 -2  (Staff Upgrades) (Cost of Food Supplies Increased)  \$ 569,836 1	8.33% 0.00% 3.86%
28 29 30 30	423 424 510	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$	352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ -	\$ 291,000  \$ 4,659,106  \$ 291,846 -2  (Staff Upgrades) (Cost of Food Supplies Increased)  \$ 569,836 1	8.33% 0.00% 3.86%
29 30 31	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$	352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ -	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686	8.33% 0.00% 3.86% 21.44%
29 30 31	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$	352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ -	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686	8.33% 0.00% 3.86% 21.44%
29 30 31	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ - \$ 111,686 \$ 323,000 \$ 70,000	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686	8.33% 0.00% 3.86% 21.44%
29 30 31	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$	352,094 19,410 423,770 85,500 2,300	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972	\$ 200,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686	8.33% 0.00% 3.86% 21.44%
29 30 31	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES \$	352,094 19,410 423,770 85,500 2,300 101,072 289,900	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972	\$ 200,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332	\$ 291,000  \$ 4,659,106  \$ 291,846 -2  (Staff Upgrades) (Cost of Food Supplies Increased)  \$ 569,836 1  (Vets Center Lease) \$ 504,686 2	8.33% 0.00% 3.86% 21.44%
29 30 31 31 32	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ SERVICES  TOTAL HUMAN SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ SERVICES	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046	\$ 200,000 \$ 291,000 \$ 271,936 \$ 19,910 \$ 466,836 \$ 103,000 \$ - \$ 111,686 \$ 323,000 \$ 70,000	\$ 291,000  \$ 4,659,106  \$ 291,846 -2  (Staff Upgrades) (Cost of Food Supplies Increased)  \$ 569,836 1  (Vets Center Lease) \$ 504,686 2	8.33% 0.00% 3.86% 21.44% 11.39% 29.08%
29 30 31 31 32	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNIMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ VETERANS SERVICES \$ GENERAL EXPENSES \$ VETERANS SERVICES \$ GENERAL EXPENSES \$ TOTAL HUMAN SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 . 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573	\$ 200,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686  \$ 1,366,368	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25%
29 30 31 31 32	423 424 510 541	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ SERVICES  TOTAL HUMAN SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ GENERAL EXPENSES \$ SERVICES	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 . 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046	\$ 200,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686  \$ 1,366,368	8.33% 0.00% 3.86% 21.44% 11.39% 29.08%
29 30 31 31 32	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNIMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ VETERANS SERVICES \$ GENERAL EXPENSES \$ VETERANS SERVICES \$ GENERAL EXPENSES \$ TOTAL HUMAN SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 . 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573	\$ 200,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease)  \$ 504,686  \$ 1,366,368	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25%
29 30 31 31 32	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 - - 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573	\$ 200,000  \$ 291,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  (Vets Center Lease) \$ 504,686  \$ 1,366,368  \$ 417,819	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25%
28	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$ COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ TOTAL HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ RECREATION COMMISSION  GENERAL EXPENSES \$	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 - - 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573	\$ 200,000  \$ 291,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  2  (Vets Center Lease)  \$ 504,686  \$ 1,366,368  \$ 417,819  \$ 1,420	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25% 5.95%
28	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$  COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HISTORICAL COMMISSION	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 - - 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573 \$ 397,880 \$ 1,420	\$ 200,000  \$ 291,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  2  (Vets Center Lease)  \$ 504,686  \$ 1,366,368  \$ 417,819  \$ 1,420	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25% 5.95% 5.01%
28	423 424 510 541 543	DEPARTMENT OF PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ SNOW & ICE REMOVAL  GENERAL EXPENSES \$ STREETS/TRAFFIC LIGHTS  TOTAL PUBLIC WORKS  PERSONAL SERVICES \$ GENERAL EXPENSES \$ BOARD OF HEALTH  PERSONAL SERVICES \$ GENERAL EXPENSES \$ INTERGOVERNMENTAL \$  COUNCIL ON AGING  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ VETERANS SERVICES  TOTAL HUMAN SERVICES  PERSONAL SERVICES \$ GENERAL EXPENSES \$ OTHER CHARGES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HUBBARD MEMORIAL LIBRARY  PERSONAL SERVICES \$ GENERAL EXPENSES \$ HISTORICAL COMMISSION	60,000 180,000 291,000 352,094 19,410 423,770 85,500 2,300 101,072 289,900 - - 450,750 151,823 343,313 54,567	\$ 240,000 \$ 291,000 \$ 4,486,066 \$ 371,504 \$ 511,570 \$ 390,972 \$ 1,274,046 \$ 602,573 \$ 397,880 \$ 1,420	\$ 200,000  \$ 291,000  \$ 291,000  \$ 271,936  \$ 19,910  \$ 466,836  \$ 103,000  \$ -  \$ 111,686  \$ 323,000  \$ 70,000  \$ 473,332  \$ 165,117	\$ 291,000  \$ 4,659,106  \$ 291,846  \$ 291,846  (Cost of Food Supplies Increased)  \$ 569,836  2  (Vets Center Lease)  \$ 504,686  \$ 1,366,368  \$ 417,819  \$ 1,420	8.33% 0.00% 3.86% 21.44% 11.39% 29.08% 7.25% 5.95% 5.01%

	DEBT INTEREST	\$	1,202,087			\$	1,202,676			
	TEMPORARY INTEREST	\$	217,000			\$	561,000			
36	701 TOTAL DEBT AND INTEREST			\$	2,845,626			\$ 2,80	,496	-1.30%
	EMPLOYEE BENEFITS	\$	16,385,262			\$	17,141,379			
37	910 EMPLOYEE BENEFITS			\$	16,385,262			\$ 17,14	,379	4.61%
_	SCHOOL DEPARTMENT	\$	34,315,965			\$	35,949,944			
38	300 SCHOOL DEPARTMENT			\$	34,315,965			\$ 35,94	,944	4.76%
T	OTAL GENERAL FUND			\$	74,531,901			\$ 77,72	,071	4.28%
	PERSONAL SERVICES		354,153			\$	404,410			
	GENERAL EXPENSES		415,450			\$	487,107			
_	CAPITAL OUTLAY	\$	-			\$				
39	GOLF ENTERPRISE			\$	769,603			\$ 89	,517	15.84%
	PERSONAL SERVICES		166,942			\$	210,814			
	GENERAL EXPENSES		367,173			\$	329,963			
40	INTERGOVERNMENTAL SEWER ENTERPRISE	\$	1,337,272	s	1,871,387	\$	1,404,136	\$ 1,94	.040	3.93%
40	SEWER ENTERPRISE			Þ	1,871,387			\$ 1,94	,913	3.93%
	GENERAL EXPENSES	,	10,000			Ś	10,000			
41	LANDFILL ENTERPRISE	,	10,000	s	10,000	,		\$ 1	0,000	0.00%
	EARDI ILL LIVI LIVI NOL			•	10,000			•	,,000	0.00%
т	OTAL ENTERPRISE FUND			s	2,650,990			\$ 284	6.430	7.37%
_				•	2,222,222				,,,,,,	
	PERSONAL SERVICES	\$	204,242			\$	207,306			
	GENERAL EXPENSES		48,600			\$	48,600			
	CAPITAL OUTLAY	Ś	50,000			\$	50,000			
-						7				
42	CABLE - RECEIPTS RESERVED FOR APPROP	RIATION	N	\$	302,842			\$ 30	,906	1.01%
т	OTAL RECEIPTS RESERVED FOR APPROPRIATION			\$	302,842			\$ 30	5,906	1.01%
					,					
Т	OTAL TOWN BUDGET			\$	77,485,733			\$ 80,87	,407	4.38%